

# Scaling Electric Vehicles in India

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# Why is Electric Vehicle (EV) the future transport?

*Better efficiency with less number of moving parts*

Area	Petrol / Diesel	EV
Energy efficiency	17 – 21%	90 – 95%
Moving parts (reliability)	2000+	20+

- In **five years**, EV capital costs will be less than that of petrol vehicles
  - with acceptable range and **operational costs at a fraction** of that of petrol vehicles

*Falling battery costs*

Year	Li battery costs per kWh
2012	USD 600
2015	USD 450
2017	USD 250
2020	USD 150
2024	< USD 100



# But before we begin: Nay-sayers

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- But Does India have enough electricity?
- Full conversion of transport to EV will utilise **15% to 20%** of total electricity generation
  - No shortage of electricity: **thermal plant load factor today is 59.6%**
  - Will help power-usage during off-peak hours
- Alternatively, **rooftop solar** may provide all required electricity using ***0.07% of India's geographical area***

# Nay-sayers: Pollution

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- But does electricity not cause pollution?
- **Zero** pollution levels if **renewables** used
  - Renewable prices have fallen below that of coal-plant: future capacity will mostly come from solar / wind
- If electricity is produced with current thermal plants
  - No **tail-pipe** emission
  - CO<sub>2</sub> pollution **down by 50%**

# EV is future transport

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- Today GDP of auto-sector is **7.1% of GDP + 5% of GDP** for transport fuel processing and distribution
  - Large number of jobs
- **EV is the future**: will make **economic sense** by itself in **5 years**
  - Will displace ICE vehicles in about a decade and half
    - If we wait, India will **import most EV sub-systems** and batteries instead of oil
      - Catching up with technology would become almost impossible
    - Can potentially impact GDP and jobs, unless we are **proactive and innovate** so that EV and its accessories contribute equally, if not more, to GDP and jobs
      - A difficult but doable task if we act **TODAY**

# So how do we enable Electric Vehicle today

- EV happens today in USA, Europe, China with 30 to 40% subsidy
  - India can not afford to provide **subsidy at scale**
  - **So how do we do it without subsidy**: must make economic sense
- India needs to act to acquire **technology leadership** in some EV segments and build upon it
  - At the same time scale early
    - as far as possible, **Make in India** and develop the complete eco-system from end to end

# Some Unique aspects impacting EVs in India

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- Limited / no **subsidy**
- Low **affordability**
- Our **driving patterns** are different (average vehicle speed in city is **25 kmph** as compared to 40 to 60 kmph elsewhere)
  - Will require different **motors and controllers**
- Our temperature **crosses 40 deg C** and even 45 deg C quite often
  - FAST Charging of low-cost graphite-NMC batteries (**in 30 minutes**) would severely **impact battery life-time**
- Need to evolve **new approaches** in partnership with industry, R&D community and Government



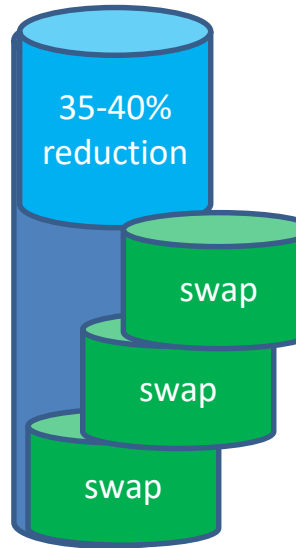
# APPROACH



# Approach 1

- Focus on higher efficiency: **Wh/km** (equivalent to kms/litre of petrol)
  - Lower Wh/km brings down **battery size, weight and cost**
  - For e-autos in last six months: from **70 to 80 Wh/km** to 45/50 Wh/km
  - E-buses: from **1600 Wh/km** to 900 Wh/km
- **Split battery** into smaller size (one third) and **swap**
  - No waiting time to charge battery; **no public infrastructure** required
- Battery-life severely affected by Fast Charging at 45 deg C: **one-third** as compared to charging in two hours below 25 deg C
  - Low temperature and slower charging **Possible** with swapping

Battery size without range anxiety



# Approach I (contd)

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- Separate **vehicle business** (without battery) & **energy business** (battery)
    - Capital cost similar to that for petrol / diesel vehicle
    - Operation cost today same as petrol / diesel vehicle
      - WITH **no SUBSIDY**; but **lower GST** for strictly **three years**
  - Drive Volumes using public vehicles
    - Get companies to buy vehicles in bulk (100,000 plus) and lease
    - Get companies to buy batteries in bulk and set up energy business
    - Private vehicles to leverage the eco-system
- No subsidy needed as with these 5 steps, capital cost of vehicle similar to that for petrol vehicles, and ₹/km operation costs same as petrol / diesel / CNG
  - Manufacture motors and drives, chargers, batteries, cells and battery-chemicals in India

# Approach II

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- Focus on vehicles with **larger drive-distance per day**
  - Taxis with 200 kms
  - Buses with 200 plus kms
- Possible to work towards solution where **total cost of ownership per km** comparable to that of petrol vehicles with
  - Some **slow** (overnight) charging
  - Some **fast** charging / or **top-up** charging
    - need to **overcome high temperature barrier**: may be higher-cost LTO batteries
  - Some **combination** of slow-charging and swapping



# TASKS AND PROGRESS

# India's needs to build

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1. Most **Energy Efficient** Vehicles: low Wh/km will reduce the size of the battery, the most expensive component
  - Better motor and drive (**power-train**), better tyres, lower weight and better aerodynamics
2. Battery ecosystem: **Pack manufacturing** (30%), **cell-making** (30%), **materials and chemicals** (40%)
3. Charging and **swapping** Infrastructure
  - Slow-charging, fast charging and battery swapping
4. **Transition** program from ICT to EV and **Policies**

# Vehicle Energy Efficiency, charging and Swapping

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- Build vehicles with higher efficiency (low Wh/km)
  - Some excellent progress by industry; more needed; competition helps
  - much more needed in developing high-efficiency motors and controllers
- Develop Low-cost Swapping infrastructure
  - Ready to launch and scale
- Develop Chargers at affordable costs
  - Overnight chargers: standards defined; product ready and affordable
  - Fast chargers under 100V / 15 kW: standards defined; product ready and affordable
  - Fast Chargers from 100V to 400V: standards to be defined; product to be developed and made affordable over next one year
  - Fast Chargers for buses: standards to be defined; product to be made affordable over next one year
- Develop communication protocols to get highest performance: good progress

# Battery Ecosystem

- Battery pack development: **thermal** design, **mechanical** design and **Battery Management System** to get the best out of low-cost cell: **largely ready**
  - established and start-ups moving [30% value add]
- Battery Cell Development: strategy needs to be worked out
  - **Will need outside help** -- evolve as cell demand grows in the country
    - Partnerships over next one year [30% value add]
- Battery Material Development: **great progress** with battery recycling (**urban mining**)
  - scaling on way [40% value add]

Cell to Pack Manufacturing  
2017 – some 15 companies



Cell Manufacturing: 2019 -20



India has little Li, Mn, Co  
Battery Recycling to recover 95% of  
Li, Mn and Co

# Battery Types

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- Graphite based **NMC Battery cells (LiNiMnCoO)**: Higher than **200Wh/kg** and Wh/litre, need to take care of safety
  - Low cost (under USD 140 per kWh for 3000 cycles) and (USD 180 for 6000 cycles) at DOD of 80% at 1C /1C at 25 deg C
  - Life-cycles deteriorate to less than 1000 at 2C charge/disch and 45 deg C
- **LFP Cells**: Intermediate density, double of NMC cost, more temperature resistant, safer, higher life-cycle
  - China starts replacing LiFePO4 with NMC for EVs last year
- **LTO Cells**: less than **100 Wh/kg**, higher volume, safe
  - Higher costs (USD 500 per kWh), but 10000 plus cycles, can charge-discharge at 4C or more at less impacted by higher temperature (45 deg C)





# TRANSITION PROGRAM AND POLICIES

# Industry

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- Waking up auto industry: **done**
- Waking up large auto-companies: **done**
- Waking up large battery industries: **done**
- Transforming small and medium sub-system and auto-component industries: **not begun**
- Developing new Electrical (power-electronics ) industries: **to be done over next two years**

# Service Industry and Demand Generation

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- Creating charger service industry: to be done over next year
- Creating charging and swapping industry: to be done over next year
- Demand generation
  - Volume Buying and leasing 4-wheelers: started
  - Volume Buying and leasing 3-wheelers (e-rick and e-auto): to be started over next three months
  - Volume buying and leasing buses: to be started over next six months
  - Volume buying and leasing of small cargo vehicles: to be started over next nine months
  - 4-wheeler personal vehicle strategy: to be worked out
  - 2-wheeler personal vehicle strategy: to be worked out

# High Quality Three wheelers: e-rickshaw, e-auto

- Use **swapping**: 50 km range Li-Ion **Locked Smart battery**
  - swap in 3 minutes at some 200 locations in a city
  - **Quality** electric vehicles at **similar price as petrol/CNG vehicles**
  - Charged Li-ion **hire price** per km less than that petrol/CNG vehicles
- **50** vehicle, battery & subsystem manufacturers, aggregators, energy business enable
  - Common and **modular Locked battery pack** specs driven with industry
  - Vehicles efficiency (40 Wh/km for e-rick, 50 Wh/km for e-auto), safety and easy battery-swapping
- **Launch in January 2018**
  - 25K early order: can target 1 million 3-wheelers in 18 months

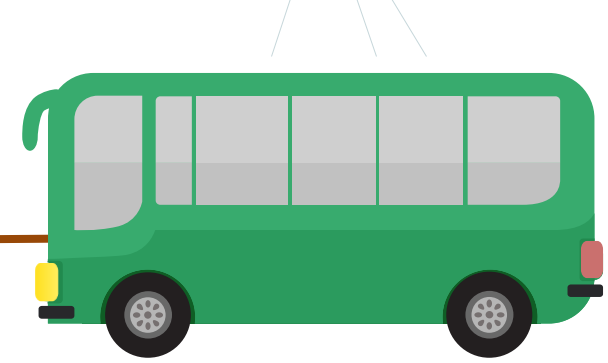
Everything other than battery cells made in India

Large e-auto and e-cargo rickshaw and autos to follow



# For City-Buses

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- Most city-buses travel less than 30 kms per trip
  - Some 8 to 10 trips per day: Ten minutes break between trips
- **Batteries with 50 kms range: Swap batteries** (using robots) at trip-terminal point
  - Operation costs per km is no more than for diesel vehicle
- High performance (**low Wh/km**) buses without battery
  - Capital Costs **similar to** that of today's buses
- 30 bus, battery and subsystem manufacturers/ swappers define
  - **Common Locked battery pack specs**
  - Specs for vehicles: efficiency, safety, easy battery-swapping (with robotics)
- Could launch in **March 2018**: can target 10000 buses in 15 months

# Four-wheelers

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- Initially focus on taxis and Gov Vehicles, which **ply over 200 kms per day**
  - Total Cost per Km (capital + operational costs) comparable to today's petrol vehicle costs
  - Government initiated **10,000 vehicle** purchase and Chargers
  - May use a combination of **fixed plus swappable battery tomorrow**
- Will need **charging infrastructure**
  - Need to be designed to be economically viable
    - AC001 (slow) and DC001 (fast) **[less than 100V, 15 kW, approx ₹1.5 lakhs]** charger specs defined with this in mind and **products made affordable**
    - Could be set-up like **STD PCOs**
  - Working on specifications & financial model for DC002 and AC002 chargers
    - **Business case** needs to be figured out: current costs ₹10 to 20 lakhs

# Task III: Immediate Policy & Regulatory support

- Have **zero import duty** and **5% IGST** on lithium cells for EVs. Have 5% GST on Locked Smart Batteries, EVs, Charging Equipment **for three years**
- Have **5% GST** on **Integrated Service** provided by the Locked Smart Battery Charge and Swap stations
- Allow Aggregators and Businesses to **own and operate** fleet of electric 3-Wheelers and exempt e-Autos from permit requirement **for three years**
- Allow Charging and Energy-business (Charge & Swap Stations) **to procure power at competitive rates** through Open Access (without cross-subsidy)

# Future technology tasks

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- Examine Hydrogen-fuelled vehicles
- Distributed Motor architecture for vehicles
- New Motors without or with minimum permanent magnet
  - China has about 90% of rare-earth magnets
- Development of low-cost cell chemistry tolerating higher temperatures
- Develop second use of batteries
- Better understand battery behaviour in different use conditions
- Develop heavy duty EV trucks
- Develop Agricultural Machinery using electric power



# Other tasks

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- Develop Comprehensive **long-term and stable policy for EVs**
  - Including policy to incentivise setting up new technology industry in order to attract investment
- Develop **strong R&D** to commercialisation in EV areas
- Encourage **electricity production** from **Renewables**
  - Encourage solar-PV modules being **manufactured locally**
- Watch out for new approaches and technologies

# To Conclude

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- EVs will give us huge benefit
  - All EV power can be **generated by Renewables** (sun, wind and water) in due course and give us ZERO pollution
    - Would result into huge boost for auto-components
- while Swapping is making EVs possible **today without subsidy***
- **Other financially-viable** approaches being explored for tomorrow
  - Incremental charging at stops: fast charging at 4C
  - Fast-charging at 1 to 2C by DC-002
  - Would need to somehow overcome the impact on battery-life due to fast-charging (over 2C) at high temperatures

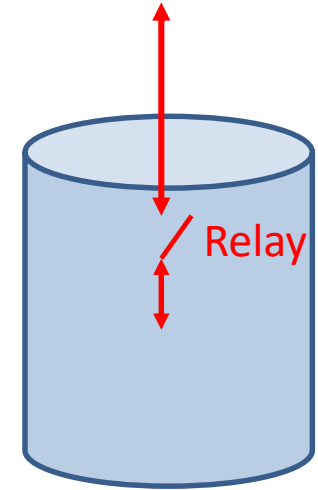


## Extra Slides

# What is L-Batt?

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- Can not be charged except through **authorised Chargers**
- Can not feed power except to **authorised vehicle**
  - Encrypted Key exchange between Charger / vehicle and L-batt
  - Relay turns on only after authentication (each L-batt has an unique ID)
- Important for Energy Business, as they **charge by kWh used**
  - Charge includes depreciation and interest cost of batteries besides costs of charging and swapping
  - Without Locking, a vehicle owner auto can charge – discharge a battery multiple times and not pay the Energy Business
- At swap-point
  - a **mobile phone** will read actual kWh used and transmit to **CMS** for **e-payment**
  - Program the new battery to be usable to specific vehicle and inform **CMS**



# L-Batt designed

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- To contain all data about usage: at what time
  - what **speed and acceleration** the vehicle had been driven?
  - how much **energy** of battery was used, L-batt State?
- Data read by authorised chargers and send to **CMS** where it analyses
  - The efficiency of the **vehicle**
  - The **driver**-characteristics (does she speed, how often she applies breaks, etc.)
  - The **Battery** characteristics: State of Charge, state of cells and unbalanced cells, cell temperature, state of health
  - Determine how to **pair** multiple modules
- Similarly during charging battery, charger sends all information to the **CMS** for analysis
  - How to **extend life** of each battery module
  - Enable **second use** of battery module (when its capacity deteriorates to below 80% of initial level)

# Charging Buildings and Swapping-Outlets

- L-Batt **charged** in special air-conditioned buildings, which are guaranteed 24 x 7 power and have all safety precautions
  - **Large number of swapping outlets** in one-two km radius
- Software designed to **track each module**
  - What are the number of charged and discharged packs at each **outlet**?
  - How much is the rate of L-batt **off-take** at each outlet?
  - Coordinate vehicles (e-rickshaws) to **transport** charged L-batts to outlets and carry back discharged L-batt
  - All **payments**: from vehicle owners to Energy Business, from Energy business to transport operator and to each outlet
  - Charging uses a **combination** of kWh used as well as holding-time of a L-batt