

Scaling Electric Vehicles in India

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Why is Electric Vehicle (EV) the future transport?


Better efficiency with less number of moving parts

| Area | Petrol / Diesel | EV |
|----------------------------|-----------------|----------|
| Energy efficiency | 17 – 21% | 90 – 95% |
| Moving parts (reliability) | 2000+ | 20+ |

- In **five years**, EV capital costs will be less than that of petrol vehicles
 - with acceptable range and **operational costs at a fraction** of that of petrol vehicles

Falling battery costs

| Year | Li battery costs per kWh |
|------|--------------------------|
| 2012 | USD 600 |
| 2015 | USD 450 |
| 2017 | USD 250 |
| 2020 | USD 150 |
| 2024 | < USD 100 |



But before we begin: Nay-sayers

- But Does India have enough electricity?
- Full conversion of transport to EV will utilise **15% to 20%** of total electricity generation
 - No shortage of electricity: **thermal plant load factor today is 59.6%**
 - Will help power-usage during off-peak hours
- Alternatively, **rooftop solar** may provide all required electricity using ***0.07% of India's geographical area***

Nay-sayers: Pollution

- But does electricity not cause pollution?
- **Zero** pollution levels if **renewables** used
 - Renewable prices have fallen below that of coal-plant: future capacity will mostly come from solar / wind
- If electricity is produced with current thermal plants
 - No **tail-pipe** emission
 - CO₂ pollution **down by 50%**

EV is future transport

- Today GDP of auto-sector is **7.1% of GDP + 5% of GDP** for transport fuel processing and distribution
 - Large number of jobs
- **EV is the future**: will make **economic sense** by itself in **5 years**
 - Will displace ICE vehicles in about a decade and half
 - If we wait, India will **import most EV sub-systems** and batteries instead of oil
 - Catching up with technology would become almost impossible
 - Can potentially impact GDP and jobs, unless we are **proactive and innovate** so that EV and its accessories contribute equally, if not more, to GDP and jobs
 - A difficult but doable task if we act **TODAY**

So how do we enable Electric Vehicle today

- EV happens today in USA, Europe, China with 30 to 40% subsidy
 - India can not afford to provide **subsidy at scale**
 - **So how do we do it without subsidy**: must make economic sense
- India needs to act to acquire **technology leadership** in some EV segments and build upon it
 - At the same time scale early
 - And take leadership in the world at least in some segments
 - As far as possible, **Make in India** and develop the complete eco-system from end to end

Some Unique aspects impacting EVs in India

- Limited / no **subsidy**
- Low **affordability**
- Our **driving patterns** are different (average vehicle speed in city is **25 kmph** as compared to 40 to 60 kmph elsewhere)
 - Will require different **motors and controllers**
- Our temperature **crosses 40 deg C** and even 45 deg C quite often
 - FAST Charging of low-cost graphite-NMC batteries (**in 30 minutes**) would severely **impact battery life-time**
- Need to evolve **new approaches** in partnership with industry, R&D community and Government

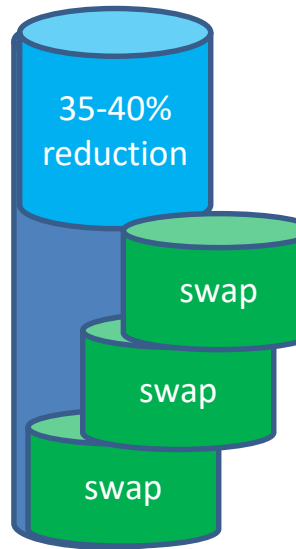


APPROACH

Approach 1

- Focus on higher efficiency: **Wh/km** (equivalent to kms/litre of petrol)
 - Lower Wh/km brings down **battery size, weight and cost**
 - For e-autos in last six months: from **70 to 80 Wh/km** to 45/50 Wh/km
 - E-buses: from **1600 Wh/km** to 900 Wh/km
- **Split battery** into smaller size (one third) and **swap**
 - No waiting time to charge battery; **no public infrastructure** required
- Battery-life severely affected by Fast Charging at 45 deg C: **one-third** as compared to charging in two hours below 25 deg C
 - Low temperature and slower charging **Possible** with swapping

Battery size without range anxiety



Approach I (contd)

- Separate **vehicle business** (without battery) & **energy business** (battery)
 - Capital cost similar to that for petrol / diesel vehicle
 - Operation cost today same as petrol / diesel vehicle
 - WITH **no SUBSIDY**; but **lower GST** for strictly **three years**
 - Drive Volumes using public vehicles
 - Get companies to buy vehicles in bulk (100,000 plus) and lease
 - Get companies to buy batteries in bulk and set up energy business
 - Private vehicles to leverage the eco-system
- No subsidy needed as with these 5 steps, capital cost of vehicle similar to that for petrol vehicles, and ₹/km operation costs same as petrol / diesel / CNG
 - Manufacture motors and drives, chargers, batteries, cells and battery-chemicals in India

Approach II

- Focus on vehicles with **larger drive-distance per day**
 - Taxis with 200 kms
 - Buses with 200 plus kms
- Possible to work towards solution where **total cost of ownership per km** comparable to that of petrol vehicles with
 - Some **slow** (overnight) charging
 - Some **fast** charging / or **top-up** charging
 - need to **overcome high temperature barrier**: may be higher-cost LTO batteries
 - Some **combination** of slow-charging and swapping



TASKS AND PROGRESS

India's Goals

1. Most **Energy Efficient** Vehicles: low Wh/km will reduce the size of the battery, the most expensive component
 - Better motor and drive (**power-train**), better tyres, lower weight and better aerodynamics
2. Battery ecosystem: **Pack manufacturing** (30%), **cell-making** (30%), **materials and chemicals** (40%)
3. Charging and **swapping** Infrastructure
 - Slow-charging, fast charging and battery swapping
4. **Transition** program from ICT to EV and **Policies**

Vehicle Energy Efficiency, charging and Swapping

- Build vehicles with higher efficiency (low Wh/km)
 - Some excellent progress by industry; more needed; competition helps
 - much more needed in developing high-efficiency motors and controllers
- Develop Low-cost Swapping infrastructure
 - Ready to launch and scale
- Develop Chargers at affordable costs
 - Overnight chargers: standards defined; product ready and affordable
 - Fast chargers under 100V / 15 kW: standards defined; product ready and affordable
 - Fast Chargers from 100V to 400V: standards to be defined; product to be developed and made affordable over next one year
 - Fast Chargers for buses: standards to be defined; product to be developed and made affordable over next one year
- Develop communication protocols to get highest performance: good progress

Battery Ecosystem

- Battery pack development: **thermal** design, **mechanical** design and **Battery Management System** to get the best out of low-cost cell: **largely ready**
 - established and start-ups moving [30% value add]
- Battery Cell Development: strategy needs to be worked out
 - **Will need outside help** -- evolve as cell demand grows in the country
 - Will work out strategy over next one year [30% value add]
- Battery Material Development: **great progress** with battery recycling (**urban mining**)
 - scaling on way [40% value add]

Cell to Pack Manufacturing
2017 – some 15 companies



Cell Manufacturing: 2019 -20



India has little Li, Mn, Co
Battery Recycling to recover 95% of
Li, Mn and Co

Battery Types

- Graphite based **NMC Battery cells (LiNiMnCoO)**: Higher than **200Wh/kg** and Wh/litre, need to take care of safety
 - Low cost (under USD 140 per kWh for 3000 cycles) and (USD 180 for 6000 cycles) at DOD of 80% at 1C /1C at 25 deg C
 - Life-cycles deteriorate to less than 1000 at 2C charge/disch and 45 deg C
- **LFP Cells**: Intermediate density, double of NMC cost, more temperature resistant, safer, higher life-cycle
 - China starts replacing LiFePO4 with NMC for EVs last year
- **LTO Cells**: less than **100 Wh/kg**, higher volume, safe
 - Higher costs (USD 500 per kWh), but 10000 plus cycles, can charge-discharge at 4C or more at less impacted by higher temperature (45 deg C)



TRANSITION PROGRAM AND POLICIES

Industry

- Waking up auto industry: **done**
- Waking up large auto-companies: **done**
- Waking up large battery industries: **done**
- Transforming small and medium sub-system and auto-component industries: **not begun**
- Developing new Electrical (power-electronics) industries: **to be done over next two years**

Service Industry and Demand Generation

- Creating charger service industry: to be done over next year
- Creating charging and swapping industry: to be done over next year
- Demand generation
 - Volume Buying and leasing 4-wheelers: started
 - Volume Buying and leasing 3-wheelers (e-rick and e-auto): to be started over next three months
 - Volume buying and leasing buses: to be started over next six months
 - Volume buying and leasing of small cargo vehicles: to be started over next nine months
 - 4-wheeler personal vehicle strategy: to be worked out
 - 2-wheeler personal vehicle strategy: to be worked out

High Quality Three wheelers: e-rickshaw, e-auto

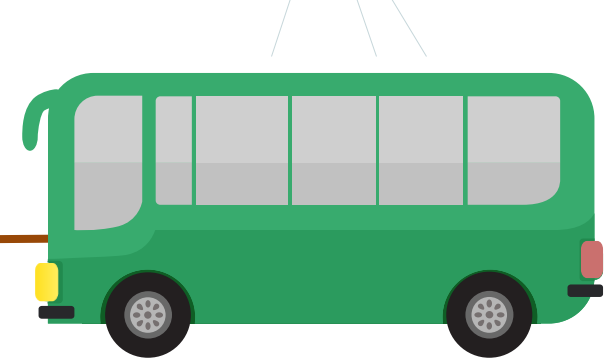
- Use **swapping**: 50 km range Li-Ion **Locked Smart battery**
 - swap in 3 minutes at some 200 locations in a city
 - **Quality** electric vehicles at **similar price as petrol/CNG vehicles**
 - Charged Li-ion **hire price** per km less than that petrol/CNG vehicles
- **50** vehicle, battery & subsystem manufacturers, aggregators, energy business enable
 - Common and **modular Locked battery pack** specs driven with industry
 - Vehicles efficiency (40 Wh/km for e-rick, 50 Wh/km for e-auto), safety and easy battery-swapping
- **Launch in January 2018**
 - 25K early order: can target 1 million 3-wheelers in 18 months

Everything other than battery cells made in India

Large e-auto and e-cargo rickshaw and autos to follow



For City-Buses



- Most city-buses travel less than 30 kms per trip
 - Some 8 to 10 trips per day: Ten minutes break between trips
- **Batteries with 50 kms range: Swap batteries** (using robots) at trip-terminal point
 - Operation costs per km is no more than for diesel vehicle
- High performance (**low Wh/km**) buses without battery
 - Capital Costs **similar to** that of today's buses
- 30 bus, battery and subsystem manufacturers/ swappers define
 - **Common Locked battery pack specs**
 - Specs for vehicles: efficiency, safety, easy battery-swapping (with robotics)
- Could launch in **March 2018**: can target 10000 buses in 15 months

Four-wheelers

- Initially focus on taxis and Gov Vehicles, which **ply over 200 kms per day**
 - Total Cost per Km (capital + operational costs) comparable to today's petrol vehicle costs
 - Government initiated 10,000 vehicle purchase and Chargers
 - May use a combination of **fixed plus swappable battery tomorrow**
- Will need **charging infrastructure**
 - Need to be designed to be economically viable
 - AC001 (slow) and DC001 (fast) [**less than 100V, 15 kW, approx ₹1.5 lakhs**] charger specs defined with this in mind
 - Could be set-up like **STD PCOs**
 - Working on specifications & financial model for DC002 and AC002 chargers
 - Business case needs to be figured out: current costs ₹10 to 20 lakhs

Task III: Immediate Policy & Regulatory support

- Have **zero** import duty and **5% IGST** on lithium cells for EVs. Have 5% GST on Locked Smart Batteries, EVs, Charging Equipment **for three years**
- Have **5% GST** on Integrated Service provided by the Locked Smart Battery Charge and Swap stations
- Allow Aggregators and Businesses to **own and operate** fleet of electric 3-Wheelers and exempt e-Autos from permit requirement **for three years**
- Allow Charging and Energy-business (Charge & Swap Stations) **to procure power** at competitive rates through Open Access (without cross-subsidy)

Future technology tasks

- Examine Hydrogen-fuelled vehicles
- Distributed Motor architecture for vehicles
- New Motors without or with minimum permanent magnet
 - China has about 90% of rare-earth magnets
- Development of low-cost cell chemistry tolerating higher temperatures
- Develop second use of batteries
- Better understand battery behaviour in different use conditions
- Develop heavy duty EV trucks
- Develop Agricultural Machinery using electric power

Other tasks

- Develop Comprehensive **long-term and stable policy for EVs**
 - Including policy to incentivise setting up new technology industry in order to attract investment
- Develop **strong R&D** to commercialisation in EV areas
- Encourage electricity production from **Renewables**
 - Encourage solar-PV modules being **manufactured locally**
- Watch out for new approaches and technologies

To Conclude

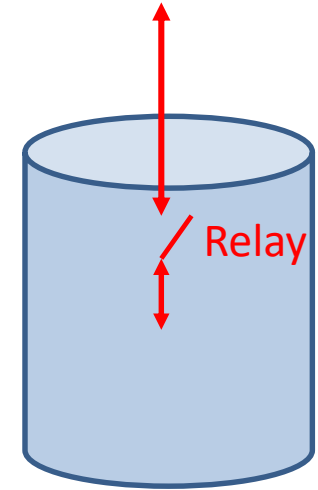
- EVs will give us huge benefit
 - All EV power can be **generated by Renewables** (sun, wind and water) in due course and give us ZERO pollution
 - Would result into huge boost for auto-components
- while Swapping is making EVs possible **today without subsidy***
- **Other financially-viable** approaches being explored for tomorrow
 - Incremental charging at stops: fast charging at 4C
 - Fast-charging at 1 to 2C by DC-002
 - Would need to somehow overcome the impact on battery-life due to fast-charging (over 2C) at high temperatures



Extra Slides

What is L-Batt?

- Can not be charged except through **authorised Chargers**
- Can not feed power except to **authorised vehicle**
 - Encrypted Key exchange between Charger / vehicle and L-batt
 - Relay turns on only after authentication (each L-batt has an unique ID)
- Important for Energy Business, as they **charge by kWh used**
 - Charge includes depreciation and interest cost of batteries besides costs of charging and swapping
 - Without Locking, a vehicle owner auto can charge – discharge a battery multiple times and not pay the Energy Business
- At swap-point
 - a **mobile phone** will read actual kWh used and transmit to **CMS** for **e-payment**
 - Program the new battery to be usable to specific vehicle and inform **CMS**



L-Batt designed

- To contain all data about usage: at what time
 - what **speed and acceleration** the vehicle had been driven?
 - how much **energy** of battery was used, L-batt State?
- Data read by authorised chargers and send to **CMS** where it analyses
 - The efficiency of the **vehicle**
 - The **driver**-characteristics (does she speed, how often she applies breaks, etc.)
 - The **Battery** characteristics: State of Charge, state of cells and unbalanced cells, cell temperature, state of health
 - Determine how to **pair** multiple modules
- Similarly during charging battery, charger sends all information to the **CMS** for analysis
 - How to **extend life** of each battery module
 - Enable **second use** of battery module (when its capacity deteriorates to below 80% of initial level)

Charging Buildings and Swapping-Outlets

- L-Batt **charged** in special air-conditioned buildings, which are guaranteed 24 x 7 power and have all safety precautions
 - **Large number of swapping outlets** in one-two km radius
- Software designed to **track each module**
 - What are the number of charged and discharged packs at each **outlet**?
 - How much is the rate of L-batt **off-take** at each outlet?
 - Coordinate vehicles (e-rickshaws) to **transport** charged L-batts to outlets and carry back discharged L-batt
 - All **payments**: from vehicle owners to Energy Business, from Energy business to transport operator and to each outlet
 - Charging uses a **combination** of kWh used as well as holding-time of a L-batt